

RUTLAND REGIONAL MEDICAL CENTER

Budget and Financial Information

This page provides information about the hospital's finances, workforce, and patient admissions and visits.

Income, Expenses & Margin		(all #'s in thousands; #'s in parentheses are negative)			
	<u>Definition</u>	Actual <u>2008</u>	Actual <u>2009</u>	Actual <u>2010</u>	Budget <u>2011</u>
Gross Patient Revenue	Total of all patients' bills.	\$275,631	\$311,188	\$321,109	\$347,236
Uncompensated Care	Total of all patient bills not paid by insurance or patients.	(\$2,661)	(\$4,442)	(\$4,342)	(\$6,250)
Contractual Allowances	Discounts or amounts of charges not paid by insurers, Medicare, and Medicaid.	(\$111,741)	(\$135,810)	(\$138,215)	(\$150,350)
Other Operating Revenue	Money collected for non-medical services such as cafeteria services.	\$2,343	\$2,241	\$2,431	\$1,915
Total Net Operating Revenue	Actual money collected for services.	\$163,572	\$173,176	\$180,983	\$192,550
Salaries & Fringe	Wages and benefits for all hospital employees. Includes contracted physicians.	\$84,222	\$92,658	\$99,944	\$103,240
Other Operating Expense	Non-wage costs such as supplies, drugs, utilities, insurance, and bad debt expense.	\$68,052	\$69,169	\$69,759	\$72,989
Depreciation / Amortization	Current costs of buildings, property, and equipment.	\$6,921	\$7,551	\$7,645	\$10,411
Total Operating Expense	Total of the above three items.	\$159,195	\$169,378	\$177,348	\$186,640
Operating Margin	Revenues remaining after expenses are paid.	\$4,377	\$3,798	\$3,635	\$5,910
Non-Operating Revenue	Revenues earned from non-patient services such as investments and contributions.	(\$13,331)	(\$860)	\$3,826	\$6,113
Total Margin	The sum of Operating Margin and Non-Operating Revenue.	(\$8,954)	\$2,939	\$7,461	\$12,022

Operating Indicators		Actual <u>2008</u>	Actual <u>2009</u>	Actual <u>2010</u>	Budget <u>2011</u>
	<u>Definition</u>				
Acute Admissions	Number of hospital patients who stay overnight.	6,210	6,477	6,356	6,361
Acute Avg. Length of Stay	How long the average patient stays in the hospital (in days).	4.6	4.6	4.4	4.4
Outpatient Gross Revenue %	Percentage of billings for those receiving care in outpatient settings such as day surgery.	58.8%	58.2%	58.7%	59.4%
Emergency Room Visits	Patient visits to the emergency department.	34,558	35,352	35,740	34,465
Physician Office Visits	Patient visits to hospital-employed doctors. Does not include clinic visits.	0	0	0	0
Direct Service Nurses	Nurses providing hands-on care. Does not include agency nurses.	236	253	219	239
Non-MD Employees	Number of full-time employees who are not doctors.	1,001	1,020	1,044	1,052
Physician Employees	Number of full-time hospital-employed doctors.	35	42	47	55